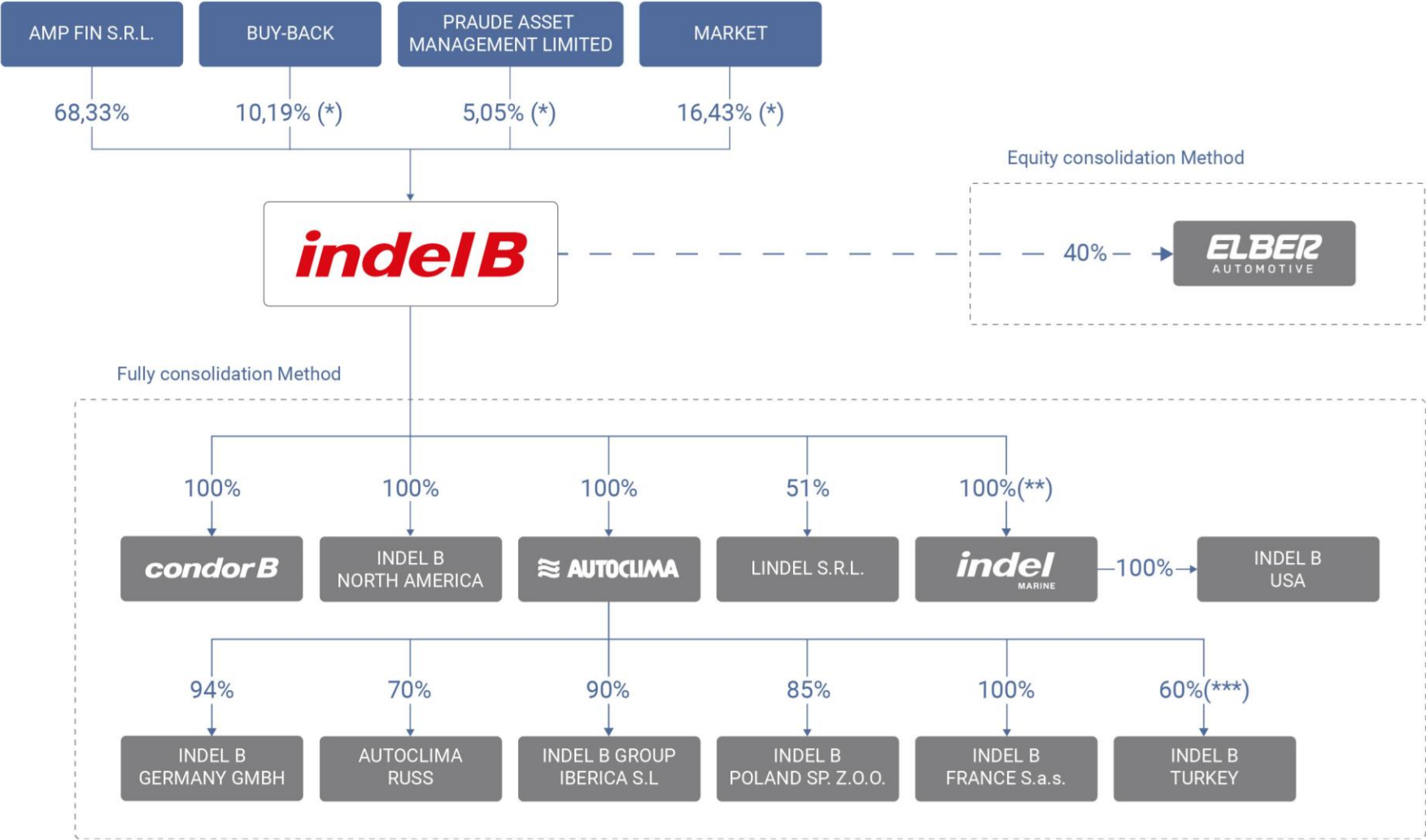


CONSOLIDATED SALES REVENUES

23 OCTOBER 2025

Q4 2025

GROUP STRUCTURE

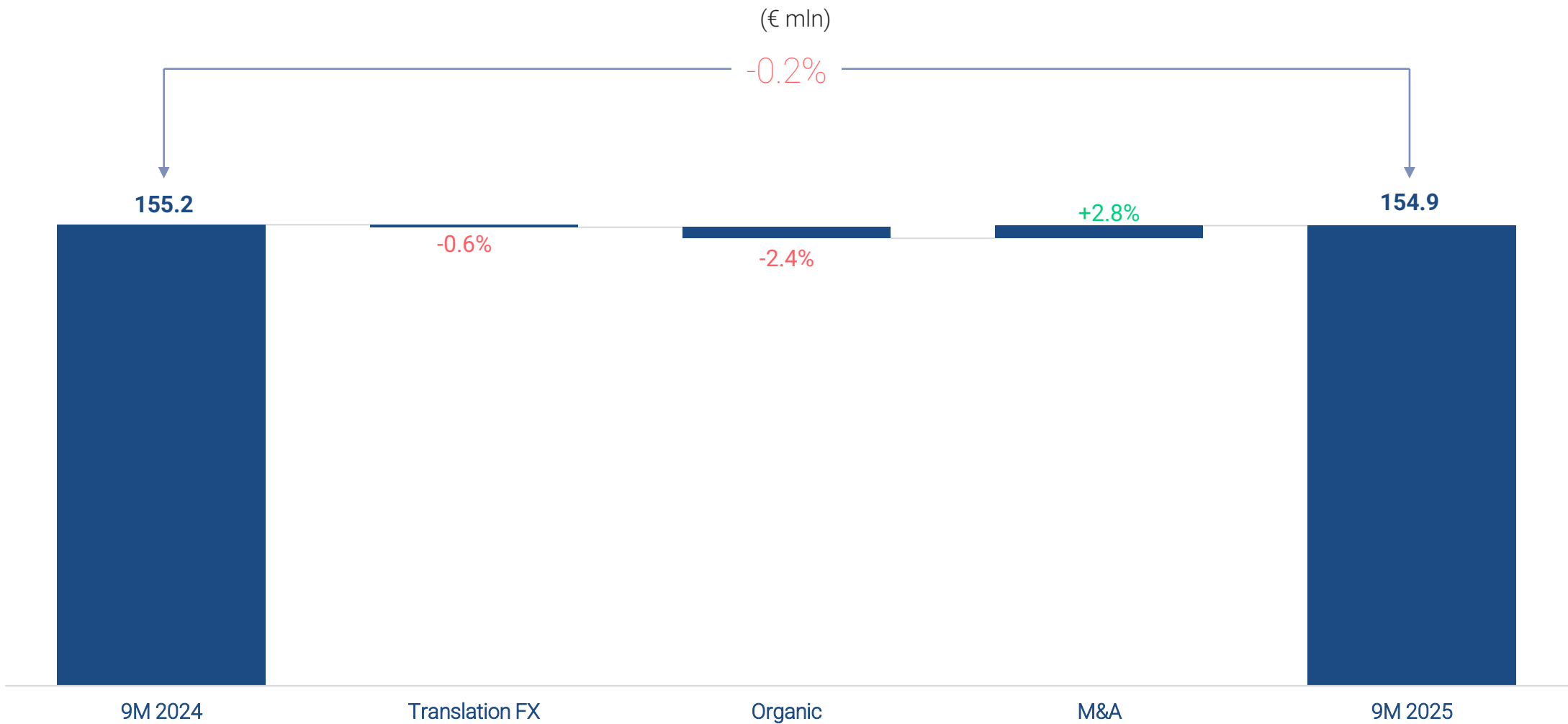


(*) data updated October 20, 2025

(**) Acquisition of the remaining 50% of the share capital on June 13, 2025

(***) Established on July 30th, 2025

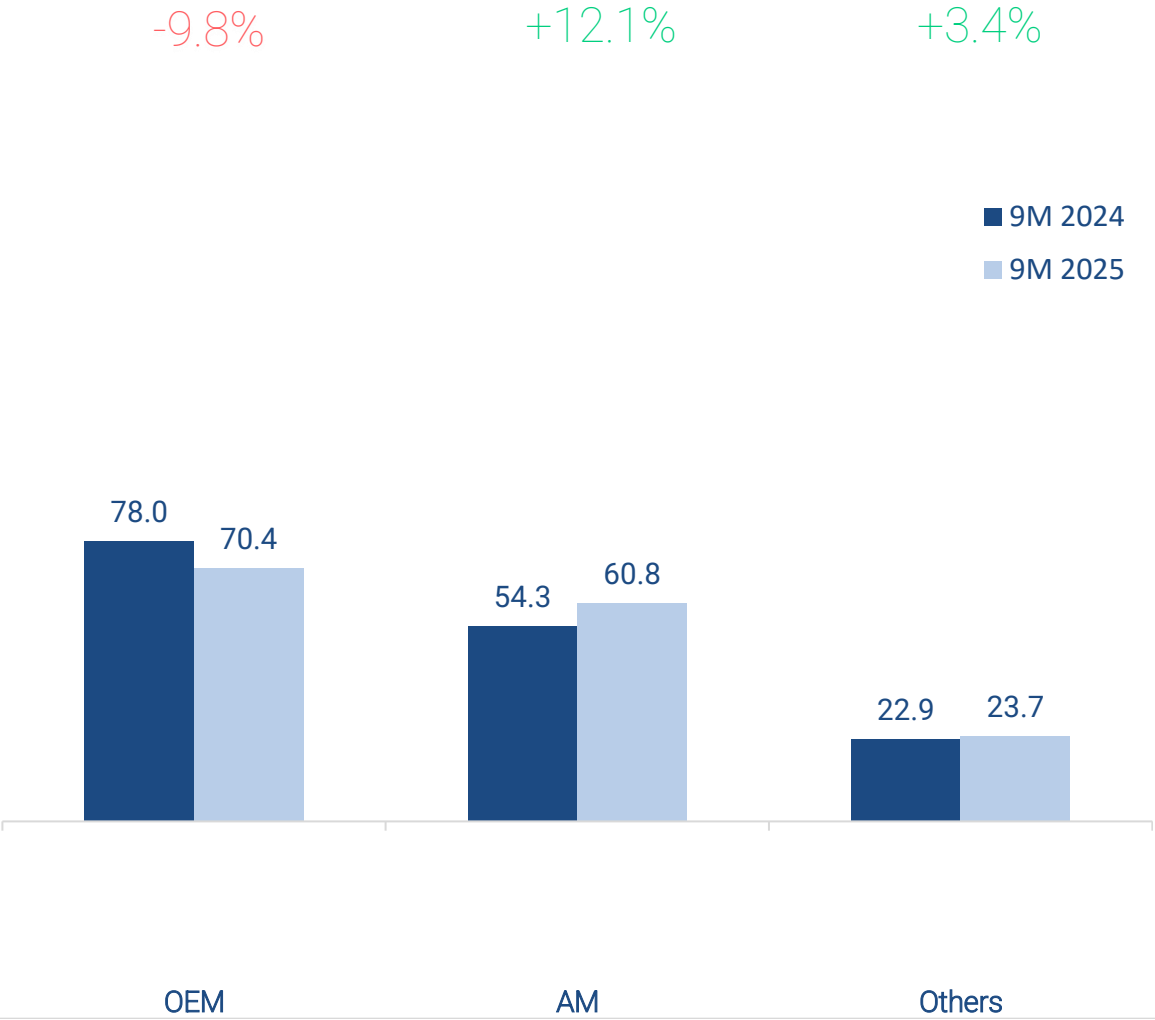
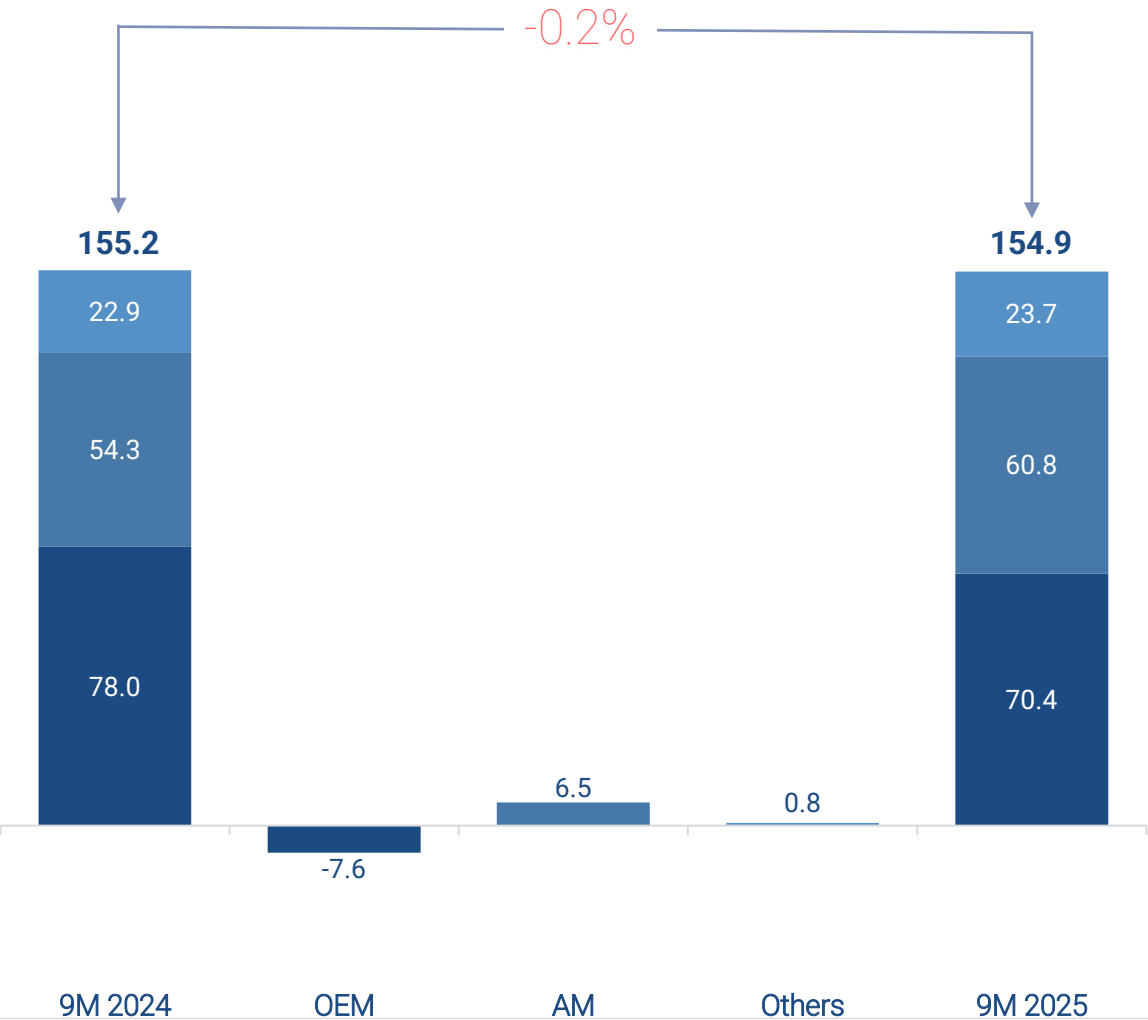
9M 2025 SALES



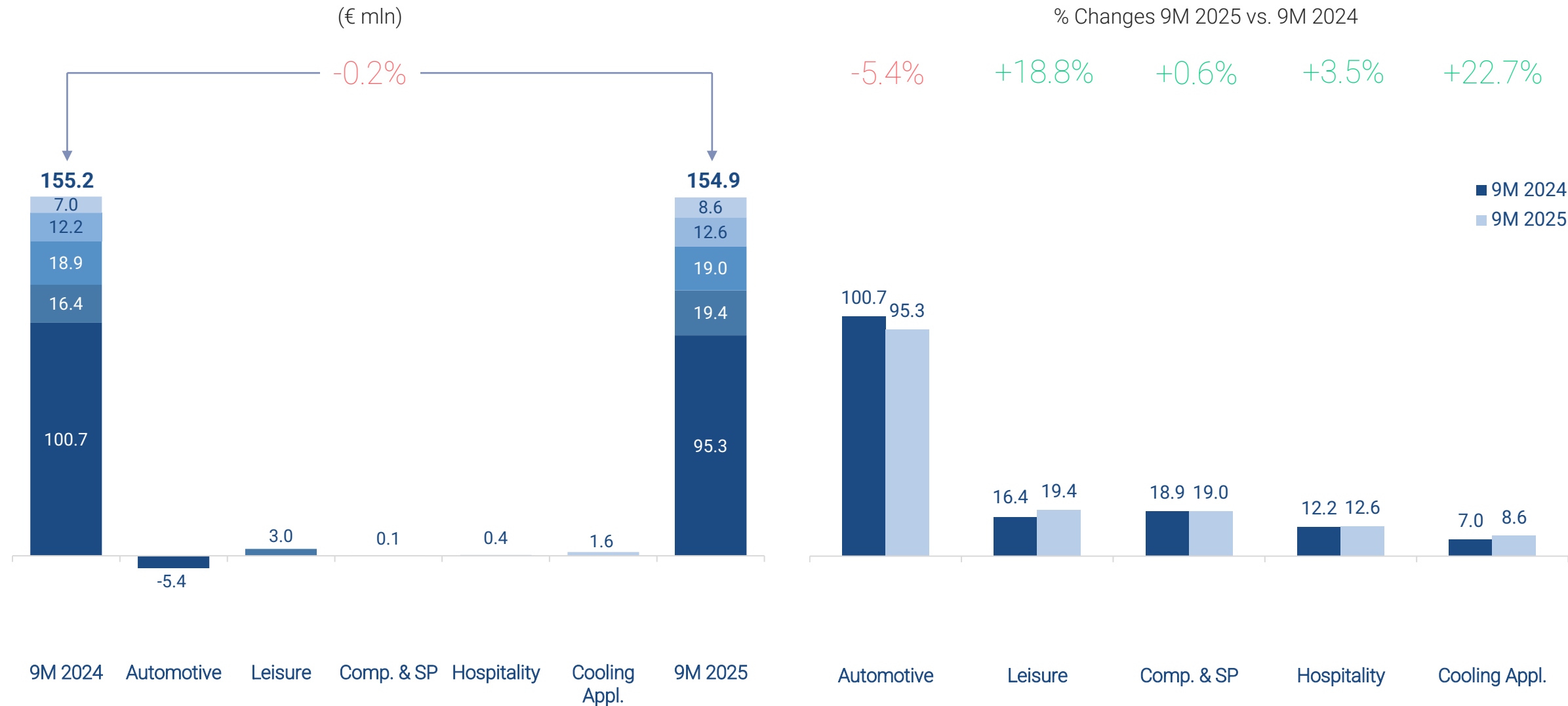
9M 2025 SALES BY CHANNEL

(€ mln)

% Changes 9M 2025 vs. 9M 2024



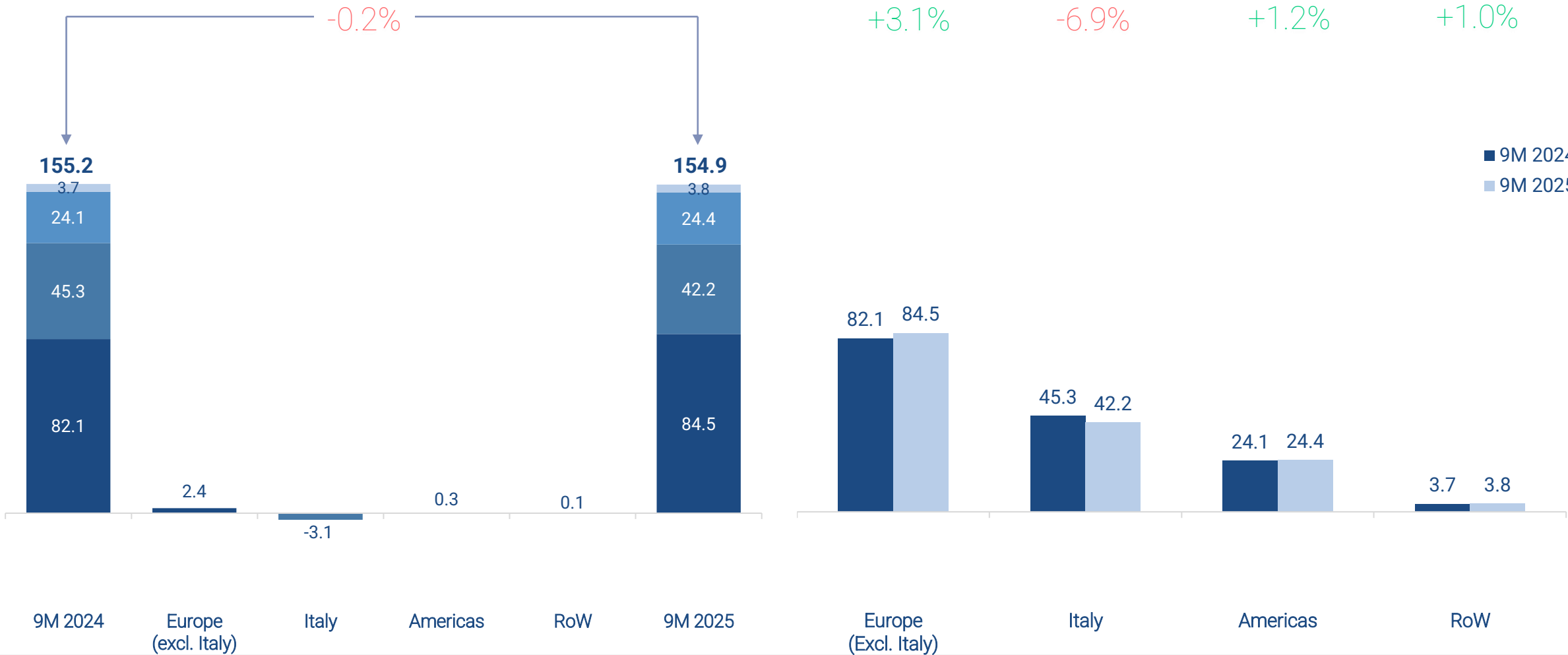
9M 2025 SALES BY MARKET



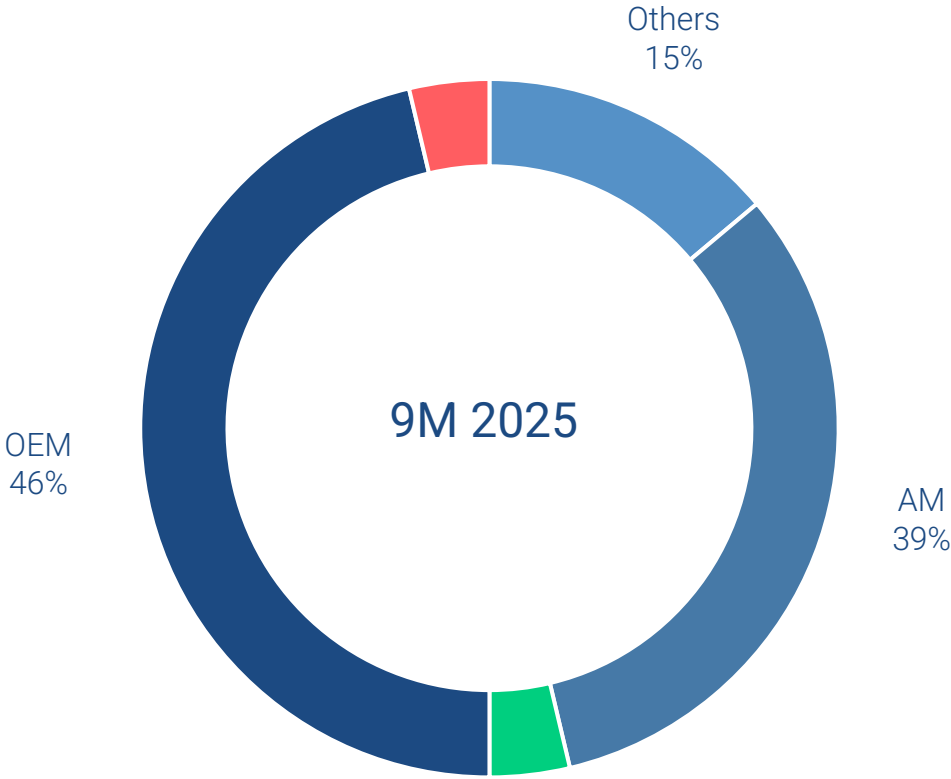
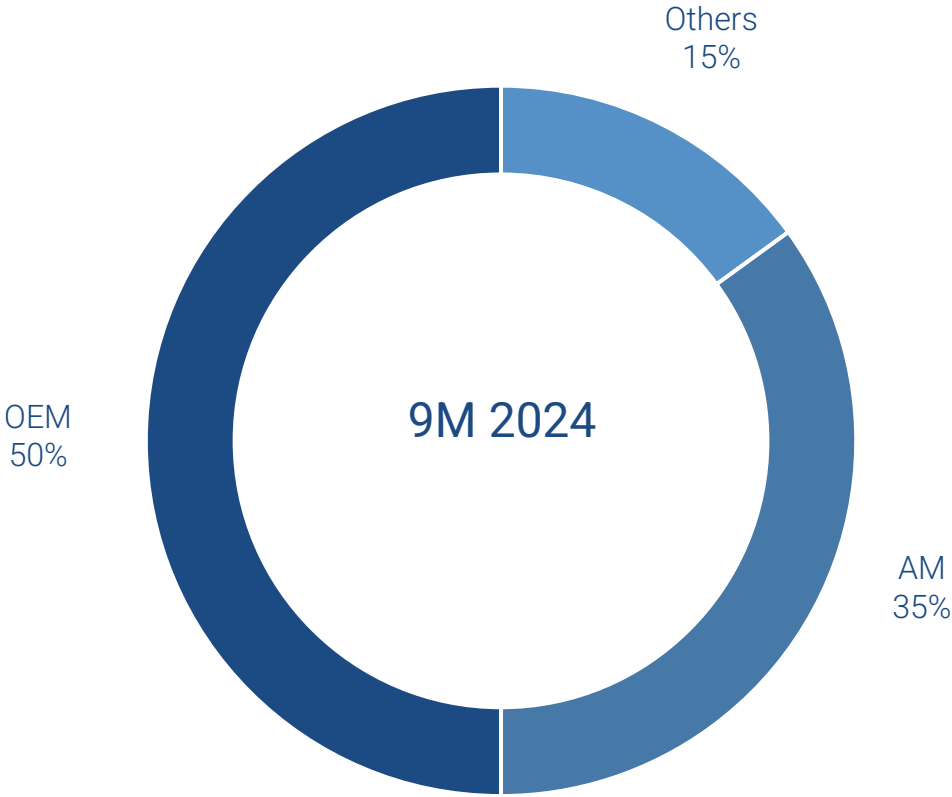
9M 2025 SALES BY REGION

(€ mln)

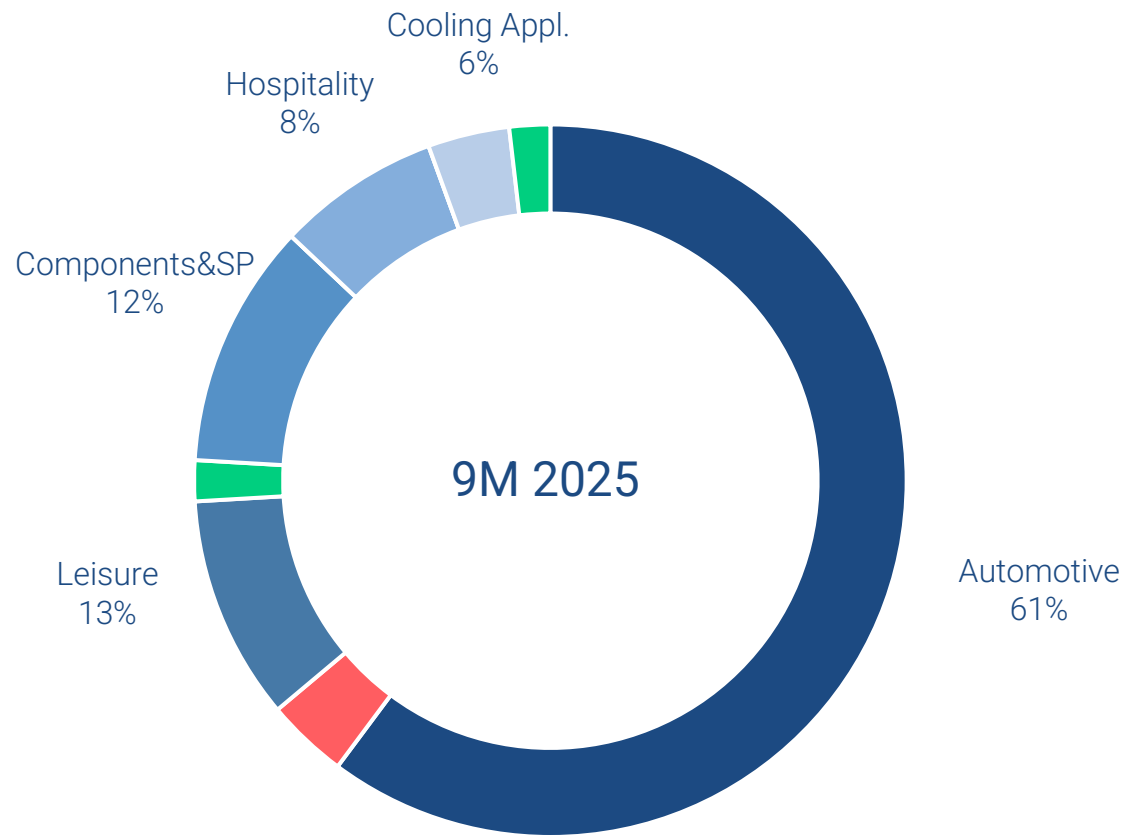
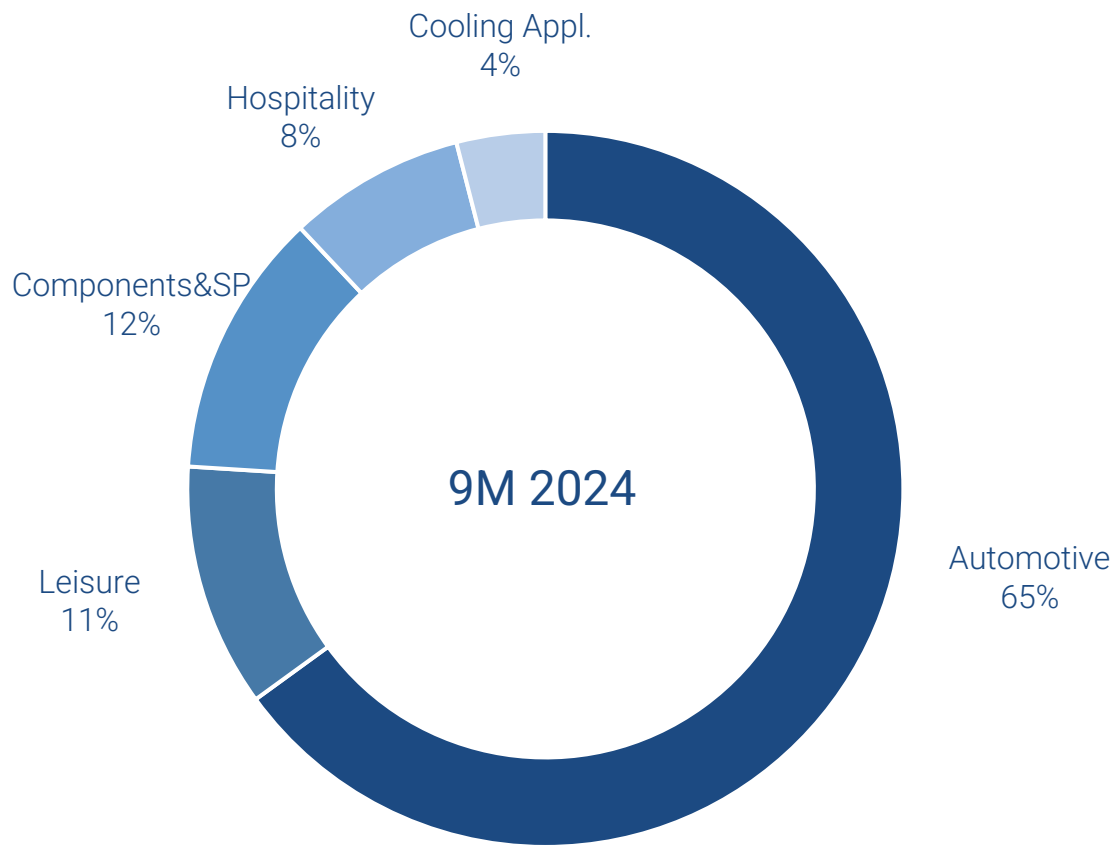
% Changes 9M 2025 vs. 9M 2024



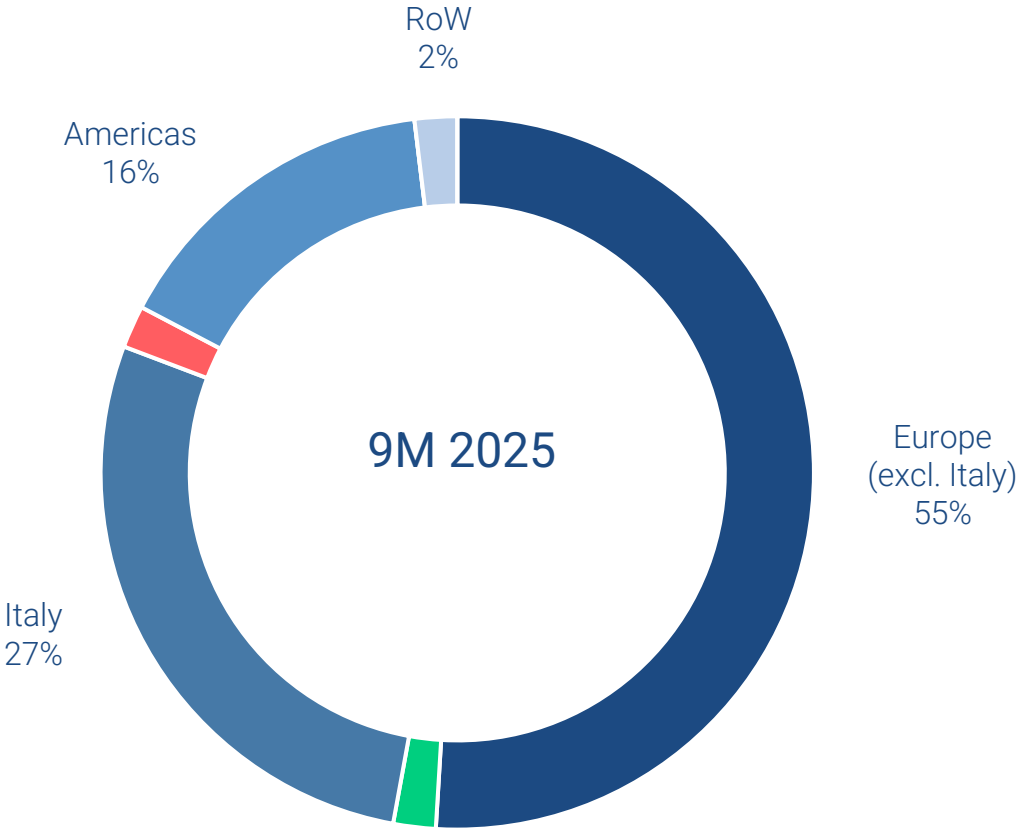
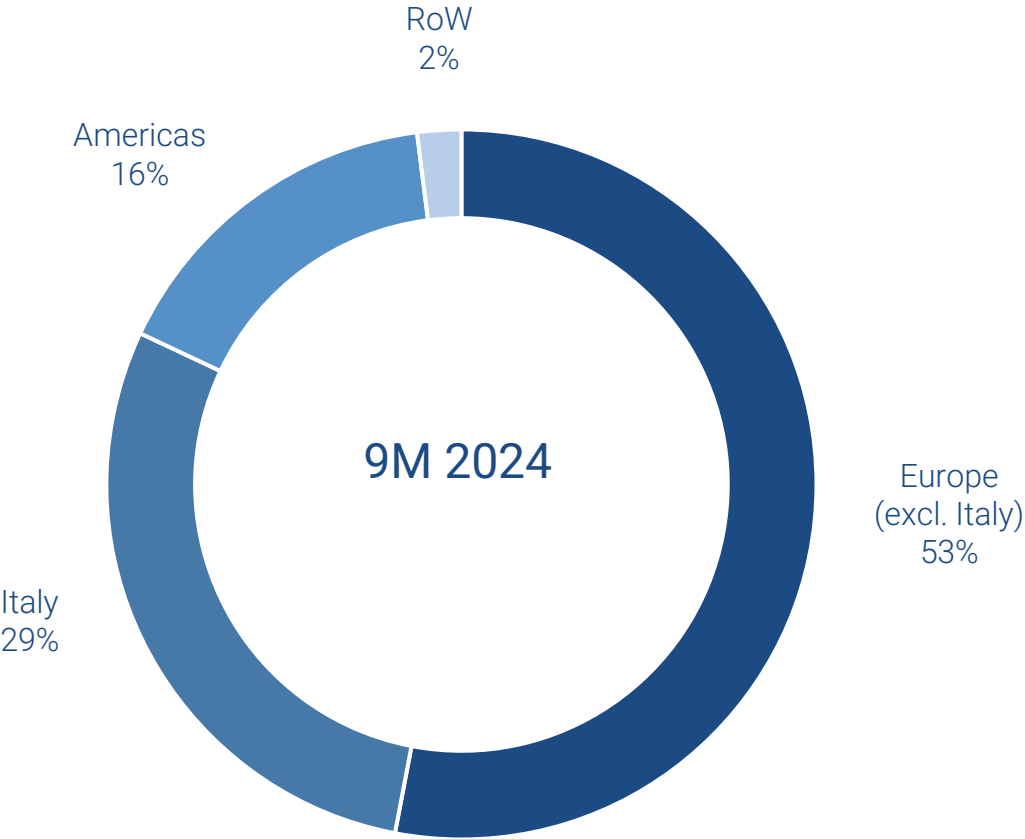
SALES – BREAKDOWN BY CHANNEL



SALES – BREAKDOWN BY MARKET

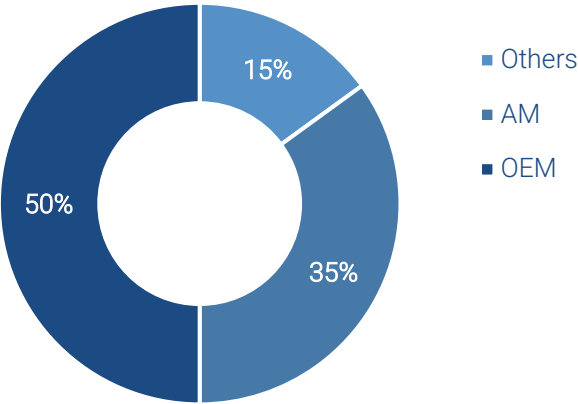


SALES – BREAKDOWN BY REGION

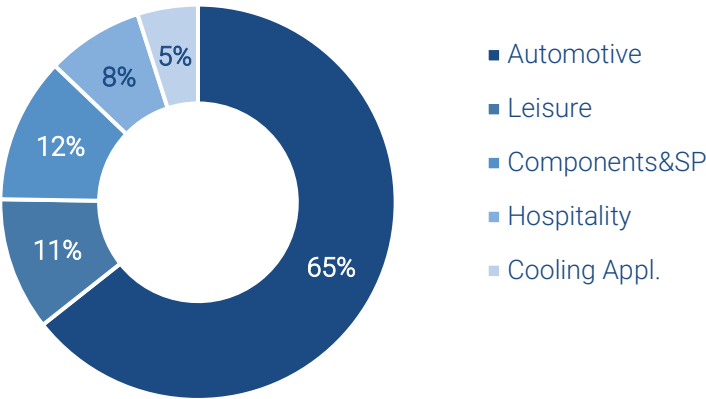


9M 2024

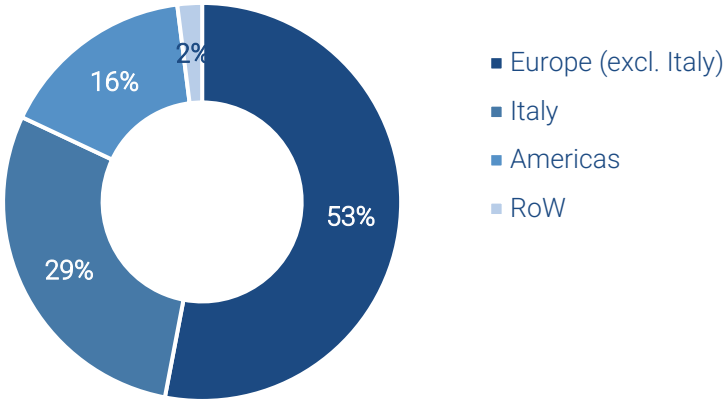
By Channel



By Market

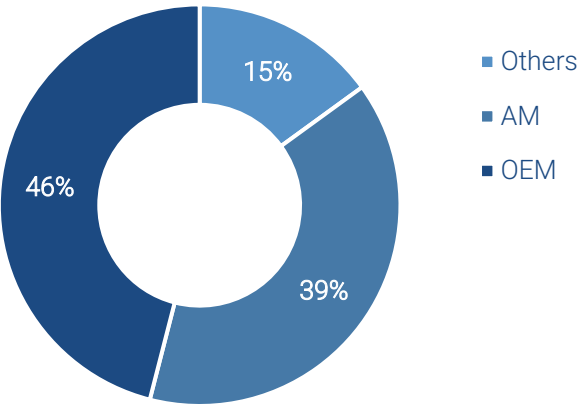


By Region

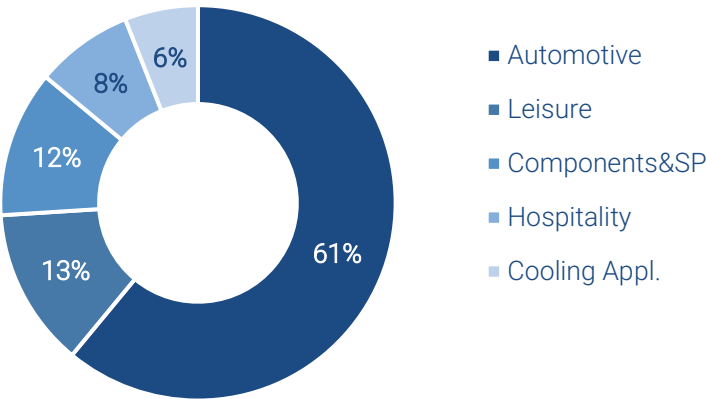


9M 2025

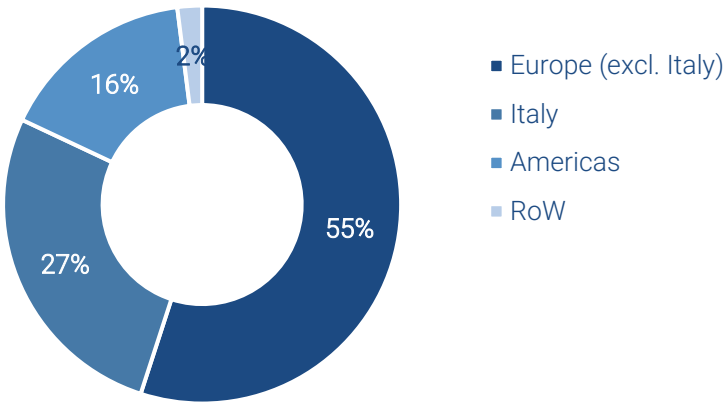
By Channel



By Market

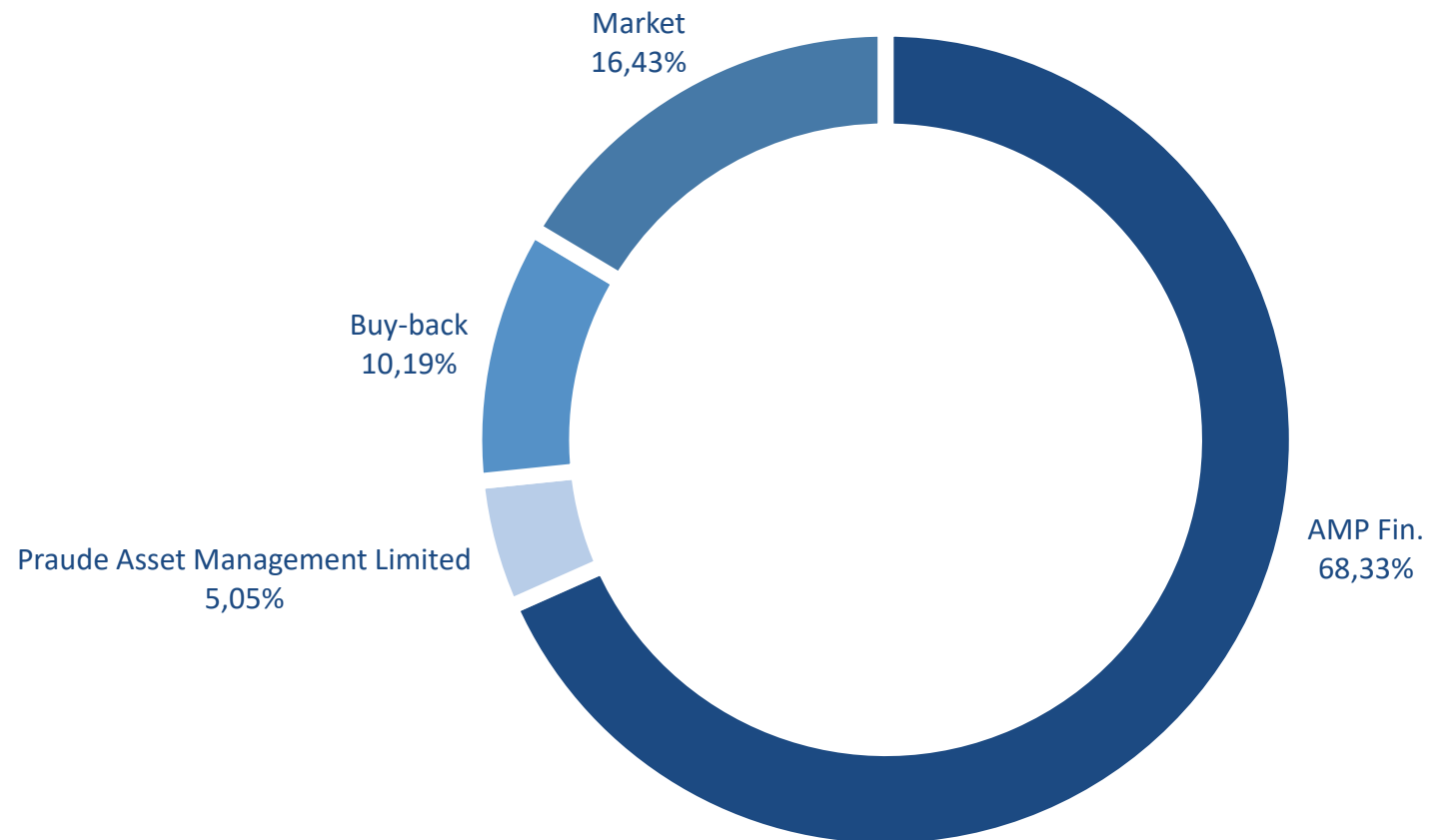


By Region



Shareholding Structure

(situation updated as of October 20th, 2025)



CONTACTS

Investor Relations Officer:

Elisabetta Benazzi

T: +39 0541 848784

e-mail: investor.relations@indelb.com

Advisor of Investor Relations and Media Relations:

POLYTEMS HIR S.r.l.

Bianca Fersini Mastelloni

T: +39 349 3856585

e-mail: p.santagostino@polytemshir.it

Paolo Santagostino

T: +39 349 3856585

e-mail: p.santagostino@polytemshir.it

On the web:

www.indelbgroup.com





NEW PRODUCTS



INDEL B'S CUBE FREESTANDING WINS THE RED DOT DESIGN AWARD

Part of the Fridom family, wholly designed by Massimo Mussapi, Cube Freestanding translates the main values of the series of products into an elegant and contemporary hotel minibar with four legs. Its minimal design breaks the traditional schemes and rules, finds new spaces and opens to never seen before interior compositions. It also features a system of innovations that maximizes its functionalities and sustainability.

A series of impressive characteristics that the Red Dot Award jury valued with its award for the best product design 2023. The red mark represents more than 60 years of history in the research of top-tier products destined to become international milestones, and now testifies the incredible level of Indel B's R&D and its revolutionary heritage.

FRIDOM | Design by Massimo Mussapi



reddot winner 2023



PRODUCT UPDATE | March 2024

PLEIN-AIRCON 12V

CELEBRATING EXCELLENCE:
iF Design Award 2024.

The Plein-Aircon 12V has been honored with the prestigious iF Design Award for 2024. This recognition marks a significant milestone in our commitment to delivering cutting-edge solutions that redefine the outdoor experience.

The Plein-Aircon 12V stands out with its original lines and remarkable efficiency, setting a new standard in industrial design. Designed specifically for vans and motorhomes, this DC air conditioning system offers unparalleled comfort and convenience for outdoor enthusiasts seeking the perfect adventure.

This revolutionary product addresses the increasing demand for adequate climate control in outdoor settings, providing a solution that is both efficient and eco-friendly.

Crafted entirely in Italy, the Plein-Aircon 12V embodies a modern and refined design aesthetic, reflecting our dedication to quality and innovation.



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